



The Harvard Global Institutes

"In an era in which knowledge is the world's most valuable resource, we seek to create the largest intellectual footprint with the smallest physical footprint. Rather than selecting one or two locations for the disproportionate attention and investment required to build a campus, we want to try to support the engagements that emerge from the widely distributed interests of dozens of faculty across all our Schools, with the goal of representing the intersections of Harvard's international depth and breadth while uniting and multiplying our collective strengths."

- Harvard University President Drew Faust

Harvard seeks to create stronger opportunities for engagement outside the United States. The Harvard Global Institutes are an initiative to build a comprehensive international presence informed by the work Harvard is currently undertaking, and strategically aligning research programs to maximize their potential. The Institutes will engage and support researchers and students across disciplines and Schools in the study of global phenomena—such as global health, education, energy and climate change, environment, urbanization, and arts and architecture—attracting more faculty to the international arena.

The Harvard Global Institutes will build on our existing strengths in specific countries while encouraging a cross-pollination of ideas that are larger than any one locale. The interplay of the work within individual Harvard Global Institutes and the network created by them will bring new dimensions to research across Harvard's Schools to ultimately deliver a more significant response and nuanced understanding to some of the world's most important and complex challenges.

STRUCTURE

To establish the foundation for the Harvard Global Institutes, Harvard looks to significantly enhance our faculty presence in each institute location, as well as increase opportunities for students at both the graduate and undergraduate level to engage with the work of the Harvard Global Institutes. Through a collaborative process, the University leadership will work with faculty to identify and prioritize a research agenda and projects for each area. As part of this process, Harvard will consult with leaders and partners in the region for greater clarity around the opportunities and challenges each location currently faces.

Once a research strategy is established, Harvard will work to build a platform to support the anticipated work of the Institute, including physical space and other logistical considerations. The University will appoint a committee of faculty leaders who will identify teams of researchers and coordinate efforts throughout the region. Harvard will also look to expand its interactions with local institutions and government agencies, as well as partnering with faculty from leading universities in the region. In addition to research, Harvard will begin to explore programming options in the form of conferences, events, lectures, and other opportunities to create a dialogue with the community in each location.

PROGRESS TO DATE

We have started to explore how an Institute in São Paulo and Shanghai would be shaped and are beginning to share with regional advisors and potential funders.

ANTICIPATED OUTCOMES

- Deeper engagement and stronger collaborations between Harvard faculty and the region, creating a durable partnership for exploring the issues facing the world today.
- A significant increase in focused research outcomes for each Harvard Global Institute location, measured by research projects, published papers, and citations.
- New and expanded collaborations with local academic institutions and other relevant organizations.
- Additional conferences and events held throughout each identified country.
- A greater number of faculty traveling to each location, allowing faculty with related expertise an opportunity to collaborate on research.
- Stimulate new ideas and frameworks for addressing the world's most pressing and complex challenges.

BENEFITS TO HARVARD AND THE WORLD

The Harvard Global Institutes will help further globalize the University's research and teaching and they will strengthen Harvard's partnerships with leading academics abroad to stimulate new ways of thinking about existing challenges through research and related academic programming.

DISCUSSION POINTS

- In what additional locations do you see opportunity and potential for a Harvard Global Institute?
- What are external issues and challenges for Harvard to anticipate and manage through this process?
- How would you recommend mobilizing support in each region?
- How should success be measured for a Harvard Global Institute?
- In our presentation, was it clear why these institutes are so vital for the research and teaching process?
- Have you had any equivalent experiences that we can learn from where you needed to increase the global experience of your work forces?
- Harvard describes itself as working to be intentionally global. Do the Global Institutes reflect that intention?