M.U.S.T.

THE IMPACT OF FLEXIBLE, CURRENT-USE GIVING

Flexible, current-use dollars raised through the Harvard College Fund and Graduate School Fund are unrestricted and designed to support the Faculty of Arts and Sciences immediately, where support is needed most. These dollars are used in four primary ways (M.U.S.T.):

MISSION

From advising and House life to pre-orientation programs and research support, flexible funds help Harvard uphold its mission and give students the tools to thrive. Sophomore <u>Sebastián Ramírez</u> <u>Feune '25</u> recently discussed the plethora of opportunities he's had through donor support, including an internship with the public ministry of Brazil.

URGENT NEEDS AND UNFORESEEN CIRCUMSTANCES

Current-use dollars allow Harvard leaders to meet urgent needs and seize moments of opportunity throughout the year. They help recruit faculty members pioneering critical areas of research, including three new scholars specializing in environment, climate, and sustainability.

SEED FUNDING

With flexible, current-use funds, Harvard can jumpstart programs that don't yet have dedicated sources of funding, like <u>Fellows at the Forefront</u>. In this new summer program, faculty and students work together on a series of research, policy, and advocacy projects centered on some of the world's most pressing social issues, such as climate change and racial justice.

TALENT

Flexible, current-use dollars bring the best minds to Harvard and help them achieve the extraordinary. They're helping the <u>inaugural cohort of quantum PhD students</u> become leaders in this fast-emerging field. And they've supported Harvard's six <u>U.S. Rhodes Scholars</u>, two <u>international Rhodes Scholars</u>, and one <u>Mitchell scholar</u> who aspire to have global impact with their research.